

Google Cloud 2025

# Al's primary role in software development is that of an amplifier

### Al in software development has become virtually ubiquitous:



of technology professionals report using AI at work. Suggesting that AI use in software development has now become the standard.



>80% of technology professionals report a perception that AI has increased their productivity.

#### 03. Reliance

Technology professionals are heavily reliant on AI tools at work.

report relying on AI at least a "moderate amount".

#### 04. Reflexive use

of Al users surveyed use Al "about half the time or more" when encountering a problem to solve or task to complete, suggesting that Al has become

a frequent part of the development process.

#### 05. Code quality

of survey respondents also observe that AI has positively impacted their code quality.



As Al adoption increases:

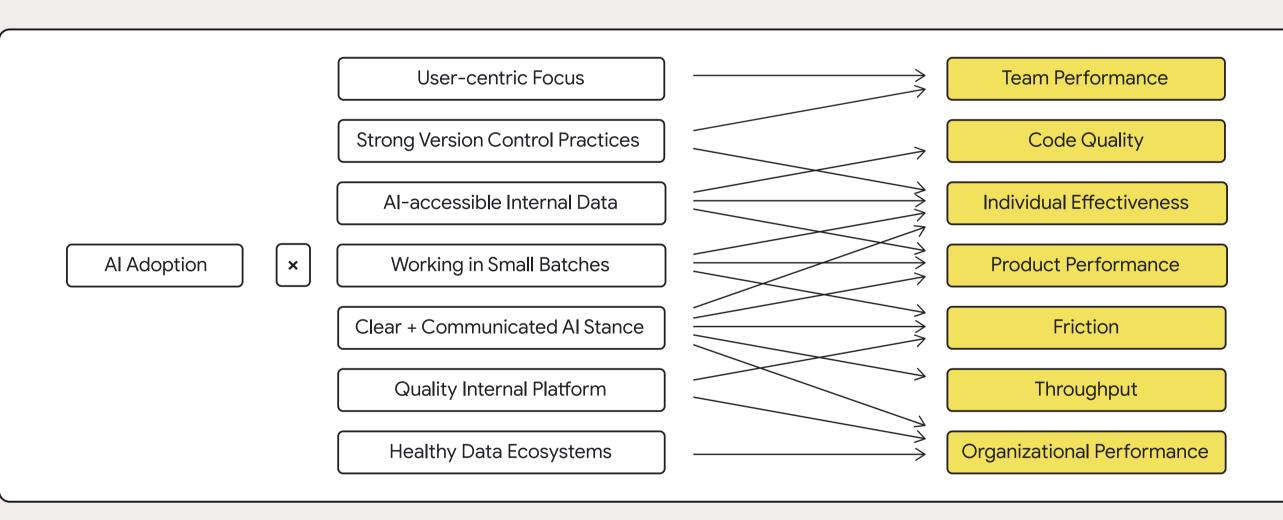
Individuals report spending more time on valuable work

Software delivery throughput increases

Product performance improves

# Introducing the DORA Al Capabilities Model





This framework identifies seven key practices that are proven to amplify the positive impacts of AI on organizational outcomes.

### Platform adoption is nearly universal



of organizations have adopted at least one platform

of organizations now using a multi-platform environment

of organizations have a dedicated platform team

High quality platforms increase the impact of Al on organizational performance

Three imperatives for the platform era

Embrace the holistic experience

Make your platform the foundation for Al

Use your platform to calibrate your risk appetite

## Advice for technology leaders



The central question is no longer if you should adopt Al, but how to realize its value.

Have a systems view to solve the right problems

O2 Invest in foundational systems like internal platforms, data ecosystems, and core engineering disciplines

Focus on effective use to guide, evaluate, and validate Al-generated work

This year's research includes more than 100 hours of qualitative data and survey

responses from nearly 5,000 technology professionals from around the world.